Course: Major Essentials of Human Resource Management

Semester: II Credits: 4 Subject Code:BBMAJHRM223130 Lectures: 60

Course Outcomes:

At the end of the course, the learner will be able to:

- CO1-relate to the basic concept of HRM and develop knowledge about the functions of HRM.
- CO2-recall how Job Analysis & Human Resource Planning plays an important role.
- CO3-describe the importance of Training and Performance Appraisal.
- CO4-explore the integration of technology in human resource management processes.
- CO5- recognize awareness about Changing Environment of HRM and its trends
- CO6- develop an understanding of the importance of diversity and inclusion in the workplace and its impact on organizational success.

Unit 1: Introduction	15
Concept of Human Resource Management	
Nature of Human Resource Management	
Functions of Human Resource Management	
Importance of Human Resource Management	
Development of Human Resource Management	
Contribution of Industrial Psychology	
Organisation of Human Resource Department	
Human Resource Policies	
Activity/Project/PPT/Case Studies	

Unit 2: Procurement and Training and Development	15
Concept, Factors, Types and Process of Human Resource Planning	
• Concept of Job Analysis, Job Description and Job Specification Nature and	
Sources of Recruitment	
Nature and Process of Selection	
Role of Tests and Interviews	
Concepts of Induction and Socialisation	
Concepts of Training and Development	
Importance of Training and Development	
Types of Training	
Identifying Training Needs	
Methods of Training	
Concept and Methods of Executive Development	



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Unit 3: Performance Management System	
 Concept of Performance Appraisal Objectives of Performance Appraisal Problems in Performance Appraisal Essentials of an Effective Performance Appraisal System Methods of Performance Appraisal Job Changes—Transfers and Promotions Employee Counselling 	

Unit 4: Compensation Management	15
Concept of Compensation	
 Components of Compensation 	
• Fringe Benefits	
 Concept of Compensation Management 	
 Performance Linked Compensation 	
Profit-sharing	
Labour Co-partnership	
 Employee Stock Option Plans (ESOPs) 	
Employee Health	
Employee Welfare	
Social Security	

Recommended Text Books:

- CB Gupta, Essentials of Human Resource Management, Sultan Chand & Sons, 2018
- C B Gupta, Human Resource management, 18th edition, Sultan Chand & Sons, 2017.
- Gary Dessler, Human Resource Management, Biju Varkkey, 15th edition, Pearson, 2018

Reference Books:

- Aswthappa, Human Resource Management Himalaya TMH, New Delhi, 2020
- Ramaswamy, Managing Human Resources, Oxford University Press, New Delhi, 2018
- Rao, V.S.P, Human Resource Management-Text & Cases, ,Publisher: Excel Books, New Delhi, 2014
- Michael Armstrong A hand book on Human Resource Management ebook

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